

# Emergency Preparedness Symposium (EPS)

The New York City Health Care Coalition (NYCHCC)

NYC Department of Health and Mental Hygiene (DOHMH)
Office of Emergency Preparedness and Response (OEPR)
Bureau of Healthcare System readiness

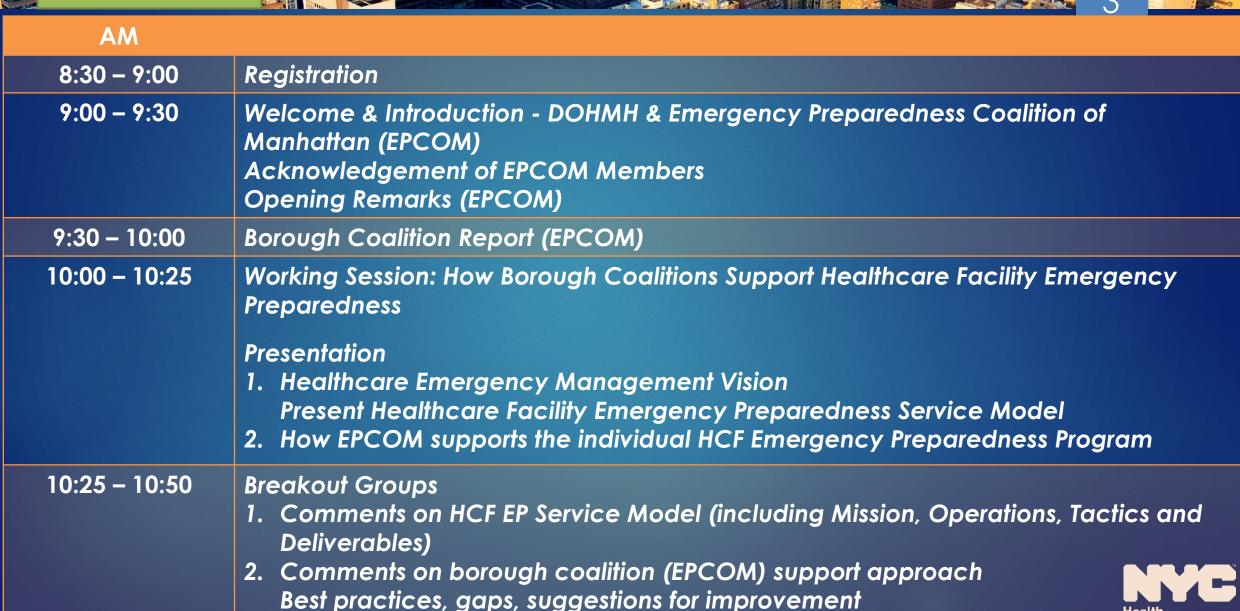
Thursday, October 25, 2018



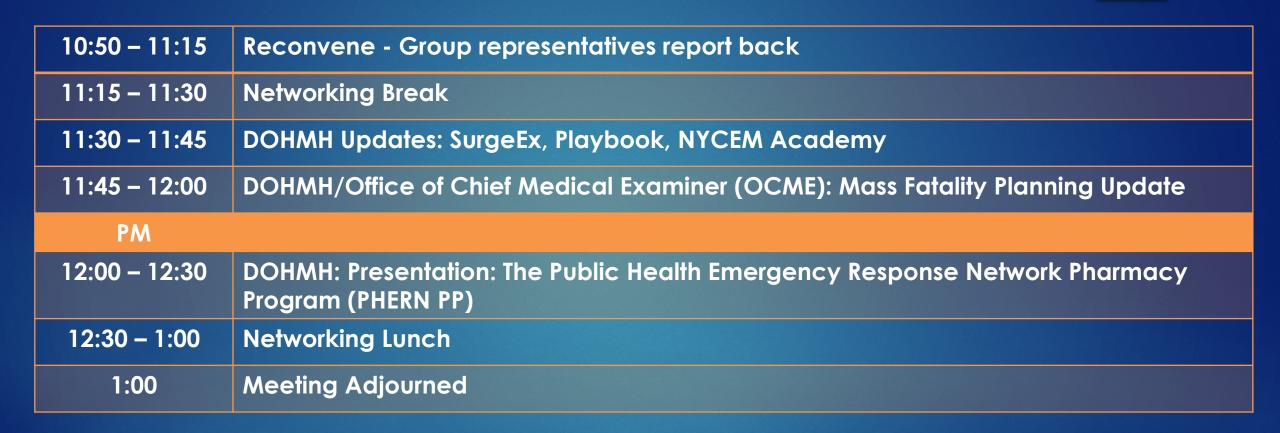
# Welcome!







## Agenda





# **Borough Coalition Report - EPCOM**





### **Borough Coalition – BP1 Achievements**

Emergency Preparedness Symposium (EPS)

NYC Health Care Coalition (NYCHCC)

NYC Department of Health and Mental Hygiene (DOHMH)
Office of Emergency Preparedness and Response (OEPR)

CUNY School of Law, 2 Court Square, Long Island City, NY 11101



### **Agenda**

25 October 2018

Morning							
8:30-9:00	Registration						
9:00-9:30	Welcome/ Opening Remarks (DOHMH & EPCOM)						
9:30-10:00	Borough Coalition Report (EPCOM)						
10:00-10:25	<ul> <li>Working Session: How Borough Coalitions Support Healthcare Facility Emergency Preparedness</li> <li>1. Healthcare Facility Emergency Preparedness Service Model</li> <li>2. How Borough Coalition supports HCF EP Program</li> <li>Breakout Groups: Comment on</li> <li>1. HCF Service Model</li> <li>2. Borough Coalition Support Approach</li> </ul>						
10:50-11:15	Reconvene: Group representatives report back						
11:15-11:30	Networking Break						
11:30-11:45	DOHMH Updates: SurgeEx, Playbook, NYCEM Academy						
11:45-12:00	DOHMH/OCME: Mass Fatality Planning Update						
Afternoon							
12:00-12:30	DOHMH Presentation: Public Health Emergency Response Network Pharmacy Program (PHERN PP)						
12:30-1:00	Networking Lunch						
1:00	Meeting Adjourned						



### **Borough Coalition – Vision**



#### CHARTER Version 2.0

#### This Charter

This Emergency Preparedness Coalition of Manhattan (EPCOM) Charter is a statement of the scope, objectives, membership and administration of the EPCOM.

This EPCOM Charter describes the mission of the EPCOM, identifies its members and the expectations thereof.

#### Scope

EPCOM is a coalition of healthcare entities as authorized by the New York City Department of Health and Mental Hygiene (NYC DOHMH), Hospital Preparedness Program and Public Health Emergency Preparedness, Borough Coalitions grant program.

The region served by EPCOM will be inclusive of the borough of Manhattan in New York, New York.

#### 2. Mission

The mission of EPCOM is to convene a multidisciplinary group of stakeholders to increase the collective preparedness of the healthcare sector in Manhattan through collaboration and information sharing before, during and after emergencies and disasters of every kind and type.

#### Objectives

The coalition will seek to achieve the following objectives to increase the collective preparedness of the healthcare sector in Manhattan:

- Provide a forum where healthcare sector stakeholders can meaningfully collaborate.
- Pursue planning, training and exercise projects that promote healthcare sector preparedness for emergencies and disasters of every kind and type.

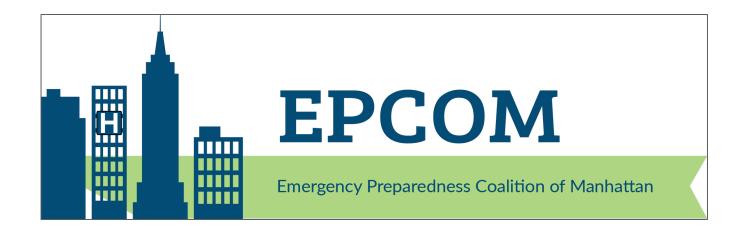
#### 4. Governance

EPCOM members are requested to participate in triannual (three times per year) EPCOM meetings for collective resolution of grant project and funding issues.

- New grant year, "new" coalition
- Refocus / rebrand
- Initial Steps
  - Change name
    - Emergency Preparedness Coalition of Manhattan (EPCOM)
  - Develop logo
  - Review / revise Charter
  - Design challenge coins / EPCOM swag

### **Borough Coalition (EPCOM) – Goals**

- Workable committee with obvious benefits to members
- Timely completion of all BP1 deliverables
- Establish baseline Hazard Vulnerability Analysis
- Develop partnership agreement MOU with the eventual goal of a comprehensive MOU



### **Baseline Hazard Vulnerability Analysis (HVA)**

Event	PROBABILITY	ALERTS	ACTIVATIONS	SEVERITY = ( MAGNITUDE - MITGATION )						
				HUMAN IMPACT	PROPERTY IMPACT	BUSINESS IMPACT	PREPARED- NESS	INTERNAL RESPONSE	EXTERNAL RESPONSE	RISK
	Likelihood this will occur			Possibility of dealth or injury	Physical losses and damages	Interuption of services	Preplanning	Time, effectiveness, resources	Community/Mut ual Aid staff and supplies	* Relative threat
SCORE	0 = N/A 1 = Low 2 = Moderate 3 = High	Number of Alerts	Number of Activations	0 = N/A 1 = Low 2 = Moderate 3 = High	0 = N/A 1 = Low 2 = Moderate 3 = High	0 = N/A 1 = Low 2 = Moderate 3 = High	0 = N/A 1 = High 2 = Moderate 3 = Low	0 = N/A 1 = High 2 = Moderate 3 = Low	0 = N/A 1 =High 2 = Moderate 3 = Low	0 - 100%
Active Shooter		▼								
Acts of Intent										
Bomb Threat										
Building Move										
Chemical Exposure, External										
Civil Unrest										
Communication / TelephonyFailure										
Dam Failure										
Drought										
Earthquake										
Epidemic										
Evacuation										
Explosion										
External Flood										
Fire										
Flood										
Forensic Admission										
Gas / Emmissions Leak										
Generator Failure										
Hazmat Incident										
Hazmat Incident with Mass Casulaties										
Hostage Situation										
Hurricane										
HVAC Failure										
Inclement Weather										
Infectious Diseae Outbreak										
Internal Fire										

#### EPCOM – Borough-wide Hazard Vulnerability Analysis (HVA)

Organization	Hazard #1	Hazard #2	Hazard #3	Hazard #4	Hazard #5	Comments
Memorial Sloan Kettering Cancer Center	Communication / Telephone Failure	Hurricane / Coastal Storm	Supply Chain Shortage / Failure	Other Utility Failure (Steam)	Other Utility Failure (Elevator/Entrap ment)	
Mount Sinai Hospital	Other Utility Failure (Electrical)	Power Outage	Internal Fire	Workplace Violence / Threat	IT System Outage	
Hospital for Special Surgery	Hazmat Incident with Mass Casualty	Flood	Pandemic	Hurricane	Other (Airplane into building)	
Mount Sinai West	Internal Fire	Infectious Disease Outbreak	Other Utility Failure (Network/Teleco m Outage)	IT System Outage	Mass Casualty Incident	Workplace Violence / Threat – also tied for 5 <sup>th</sup>
NYU Langone Health	Hurricane / Coastal Storm	IT System Outage	Active Shooter	Supply Chain Shortage / Failure	Mass Casualty Incident	Workplace Violence / Threat – also tied for 3 <sup>rd</sup>
New York Presbyterian – Weill Cornell Hospital	Mass Casualty Incident	Active Shooter	Communication / Telephone Failure	Workplace Violence / Threat	Seasonal Influenza	
New York Presbyterian – Allen Hospital	Inclement Weather	Patient Surge	IT System Outage	Internal Flood	Active Shooter	
VA NY Harbor Healthcare System	External Flood	Internal Flood	Inclement Weather	Active Shooter	Workplace Violence / Threat	#2-5 assigned the same score
Lenox Hill Hospital	Inclement Weather	Temperature Extremes	Internal Flood	HVAC Failure	Infectious Disease Outbreak	
East Harlem Council for Human Services	Epidemic	Power Outage	Fire	Active Shooter	Civil Unrest	
New York Eye and Ear Infirmary	Internal Fire	Active Shooter	Bomb Threat	Hostage Situation	IT System Outage	

#### **Mutual Aid MOU**

Emergency Preparedness Coalition of Manhattan

Memorandum of Understanding



#### I. Mission Statement

The mission of the Emergency Preparedness Coalition of Manhattan (EPCOM) is to convene a multidisciplinary group of stakeholders to increase the collective preparedness of the healthcare sector in Manhattan through collaboration and information sharing before, during, and after emergencies of every type.

#### II. Introduction

As in other parts of the nation, the New York City borough of Manhattan is susceptible to emergencies, both natural and man-made, that could exceed the resources of any individual EPCOM member. An emergency could result from incidents generating an overwhelming number of patients, from a smaller number of patients whose specialized medical requirements exceed the resources of the impacted facility (e.g. hazmat injuries, pulmonary, trauma surgery, etc.), or from incidents such as building or plant problems resulting in the need for partial or complete healthcare facility evacuation.

#### III. General Principles of Understanding

This Memorandum of Understanding (MOU) made as of <u>finsert date</u>, is a voluntary agreement outlining terms and conditions for mutual cooperation among EPCOM members (hereinafter referred to collectively as the "Parties" or individually as a "Party").

WHEREAS, Parties are healthcare sector entities that directly provide or support various healthcare services in the New York City borough of Manhattan;

WHEREAS, the purpose of this MOU is to establish a framework for the coordination of sharing information, resources, and assets before and during emergencies;

WHEREAS, this MOU is intended to supplement, and not supplant, existing Parties emergency plans or their contracts for recourses or assets:

WHEREAS, Parties acknowledge that executing this MOU does not guarantee that any Party will provide resources during an emergency nor does it guarantee that any Party will receive a needed resource during an emergency;

NOW, THEREFORE, in consideration of the mutual desire to voluntarily assist each other; the Parties agree to the following principles:

Page 1 of

- Mutual Aid MOU outlining terms for EPCOM members to follow when sharing resources during disasters
- Not intended to be a legally binding, contractual agreement
- Final draft distributed to EPCOM membership for review and comment August 7, 2018
- Signed MOU's due back to EPCOM by next membership meeting on March 6, 2019

### **BP1 – EPCOM Program Highlights**

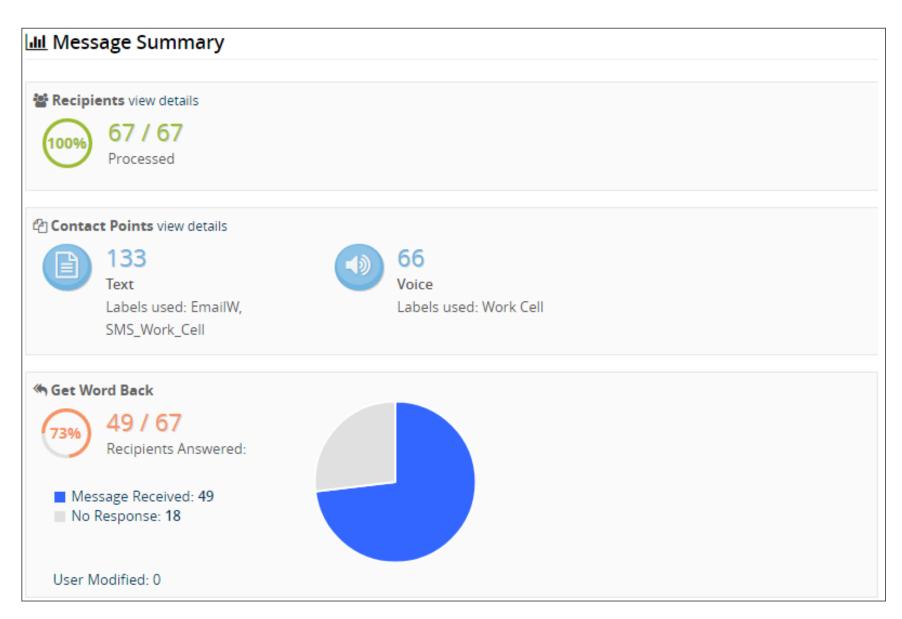
- Call Down Drill
- RRAP 1
- DHS / Supply Chain "SupplyEx" Tabletop (TTX)
- RRAP 2

#### **Call Down Drill Results**



- Drill conducted on Tuesday, January 23, 2018
- Notification sent via Voice, SMS Text, and Email
- Goal: 100% of members to respond to the Drill within 15 minutes of receipt
- Results tallied and distributed via email on February 1, 2018

### Call Down Drill Results (15 min goal)



#### **Call Down Drill Results**

Results	<ul> <li>49 out of 67 recipients (73%) answered at least one point of contact within 15 minutes</li> <li>52 out of 67 recipients (78%) answered at least one point of contact within 30 minutes</li> <li>54 out of 67 recipients (81%) answered at least one point of contact within 60 minutes</li> <li>57 out of 67 recipients (85%) answered at least one point of contact within 24 hours</li> </ul>
Gaps and Opportunities for Improvement	<ul> <li>Messages did not reach recipients due to incorrect contact information on file</li> <li>Members provided invalid responses to the SWN messages</li> <li>Members unavailable to respond within a 15 minute window</li> </ul>
Potential Corrective Actions	<ul> <li>Review and update contact information for all committee members</li> <li>Provide in-service to members regarding valid responses to SWN messages</li> <li>Repeat call down notification drill at least annually</li> </ul>

### **BP1 – EPCOM Program Highlights**

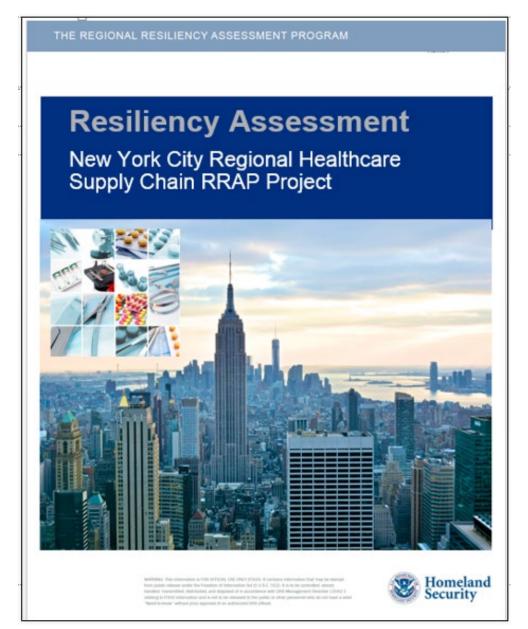
Call Down Drill

• RRAP 1

DHS / Supply Chain "SupplyEx" Tabletop (TTX)

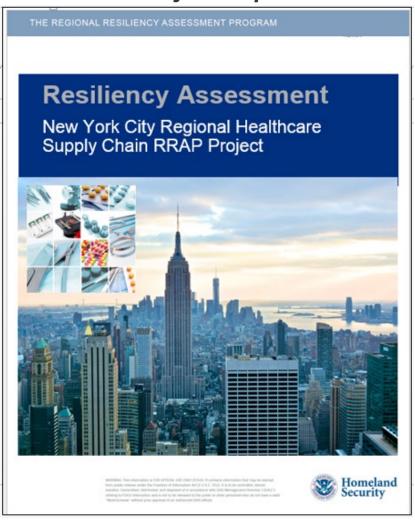
• RRAP 2

### Regional Resilience Assessment Program (RRAP)

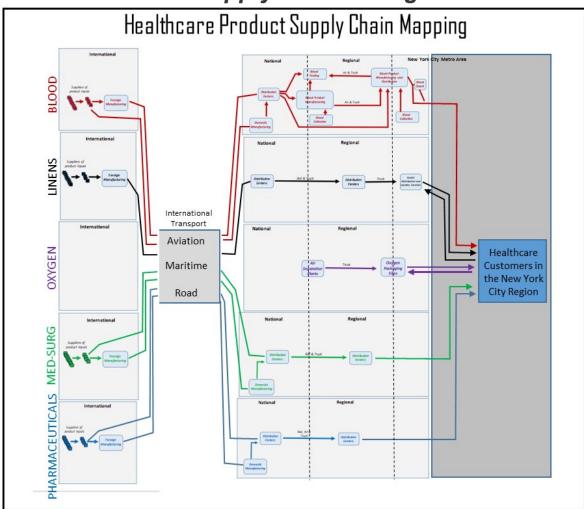


#### **Project Deliverables**

#### **Project Report**



#### Interactive Supply Chain Navigator



#### **Project Deliverables**

#### Supply Chain Profiles

DRAFT

#### **Supply Chain Profile for Blood Products**

New York City Regional Healthcare Supply Chain RRAP Project



#### Overview

Medical treatments can involve transfusions of several types of blood products, including whole blood, red cells, platelets, plasma, and other components. The general target for the New York City region is to have 5-10 days of blood products for each blood type on-hand at any given time. While fluctuations occur throughout the year, blood supplies are not considered to be critically low unless they fall under 3 days of inventory.

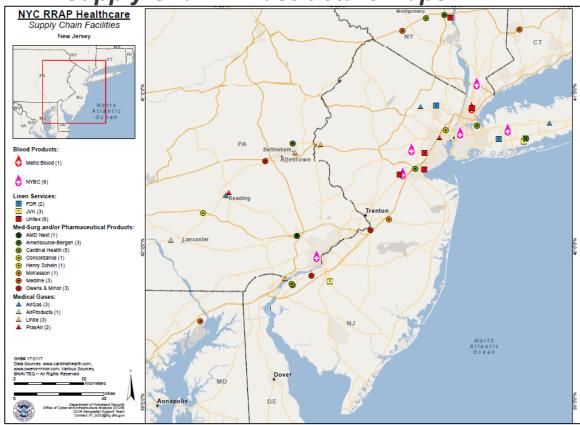
Similar to other healthcare products, a network of blood manufacturers and distributors work together to deliver supplies on a daily basis to healthcare facilities. Lean inventory practices are increasingly being used within the blood product supply chain in the New York City region, with end customers holding as small an inventory as possible and relying on frequent deliveries from suppliers.

Nationally, the supply of blood products is considered to be stable. Despite the potential for local shortfalls in donations and spikes in demand, blood products can be sourced from other regions and rapidly delivered in cases of emergency need.

It is critically important to also consider the supply chains for the range of "support" products that underpin the blood supply, such as blood bags, testing machinery, and transport equipment, much of which is manufactured overseas. These items must be factored into a broader view of and planning for the combined blood products supply chain.

There are two major suppliers of blood products to healthcare facilities in the region: New York Blood

Supply Chain Infrastructure Maps



### **BP1 – EPCOM Program Highlights**

Call Down Drill

• RRAP 1

DHS / Supply Chain "SupplyEx" Tabletop (TTX)

• RRAP 2

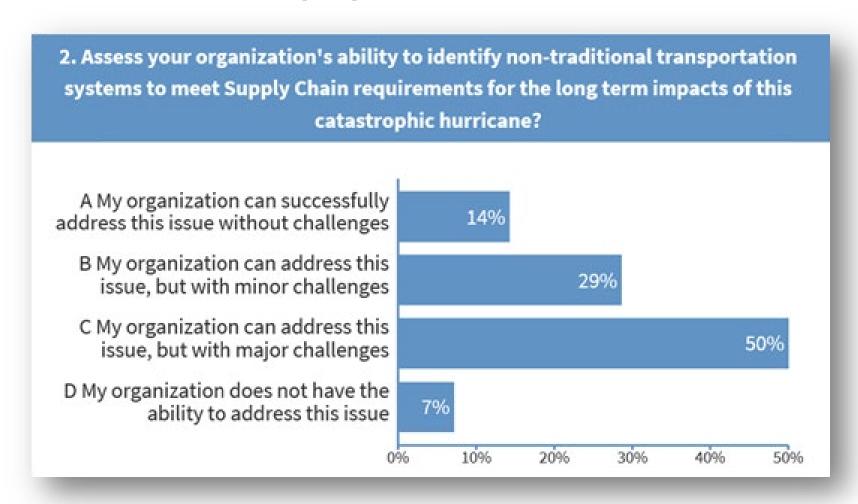
### SupplyEx 2018



- ✓ Hurricane with Catastrophic Damage
- ✓ Players included:
  - Healthcare Networks
  - Governmental Entities
  - Medical Supply Chain Partners
- ✓ Takeaways:
  - Improve Coordination Between All Sectors
  - Understand Needs of Suppliers for Fulfillment
  - Need for a Lead ESF-8 Agency
- ✓ Submitted to DOHMH for deliverable

### SupplyEx 2018

#### How well prepared we think we are!



### SupplyEx 2018

#### How well do we think we can communicate and coordinate!

Q9 The exercise focused on supply chain communication and coordination between healthcare operators, providers, and government for and extended duration catastrophic regional disaster. Complete the following sentence by selecting the most appropriate statement, based of the exercise scenario and current readiness level. Healthcare operators, providers, and government will be able to communicate, coordinate and prioritize the delivery of critical med-surge, medical gases, and blood products -



ANSWER CHOICES	RESPONSES	
with some delays, but ultimately meeting all prioritized requests	17.39%	4
with major delays with critical shortfalls not initally met	43.48%	10
with prolonged delays impacting patient care and long-term recovery	39.13%	9
TOTAL		23

### **BP1 – EPCOM Program Highlights**

Call Down Drill

• RRAP 1

DHS / Supply Chain "SupplyEx" Tabletop (TTX)

• RRAP 2

# Regional Resilience Assessment Program (RRAP) A New 2018 Effort Supported by DHS



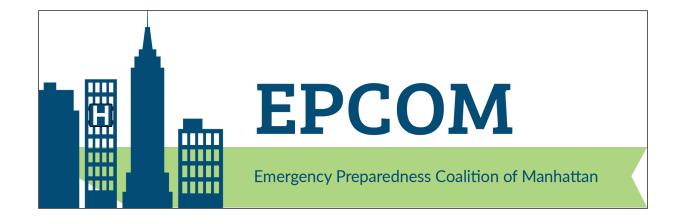
#### Supply Chains for Temperature- and Time-Sensitive Healthcare Products

- Building off EPCOM's 2016/2017 RRAP effort for Supply Chain
- Full commitment of DHS's National Infrastructure Program and Idaho National Labs
- Expanded partners: EPCOM, GNYHA, all participants of the prior Supply Chain Sector RRAP and additional private and public sector representatives from Aviation

#### Initially looking at the:

- Identification of most critical product types to focus on within these temperature- and timesensitive categories
- Proper balance of focus between aviation/airports and other transport modes/supporting infrastructure
- Geographic bounds of project (Mid-Atlantic, New England, beyond)
- Most substantive concerns/knowledge gaps of stakeholders

### Questions





How Borough Coalitions Support Healthcare Facility Emergency Preparedness





# **Breakout Groups**















# DOHMH Updates: SurgeEx, Playbook, NYCEM Academy

**Darrin Pruitt**, Deputy Director, OEPR, Bureau of Healthcare System Readiness, NYC DOHMH





- ASPR Annual Federal Requirement (Coalition Surge Test, "CST")
  - Last year was informative for "baseline"
- ► Tests NYC HCC's acute care sector's ability to surge 20%+ in response to a surge event
  - ExPlay will focus on activities networks and hospitals can manage themselves prior to coordination by city
  - Ability of receiving hospitals to respond to surge
- Scenario: TBA. Evacuation of 22 hospitals, Zones 1-6
- ▶ Low/No-notice Exercise







#### **Planning**

- ▶ IPM Oct 9<sup>th</sup>, 2018
  - Update NYC HCC general membership at Oct 25<sup>th</sup> EPS
- ▶ MPM Jan 8, 2019
  - Update NYC HCC general membership at Feb 14 EPS
  - Trusted Insider Briefing Feb 26

#### **Exercise**

- ▶ Functional Exercise
  - 2<sup>nd</sup> or 3<sup>rd</sup> week of March, 2019

- Facilitated Discussion
  - April 2019 EPS
- ► AAR/IP discussion w/ HMExec
  - May 2019

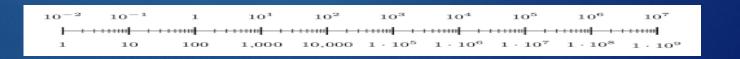
▶ FPM Feb 20, 2019







- Planning meeting series
- ▶ Pilot nursing home play (5 NHs)
- REMSCO: address transportation and TAL issues, Feb 14, 2019 EPS, play in "infocell"
- Stronger data analysis
- Call down notification
- Steering Committee to guide Surge Ex to benefit the NYC HCC.

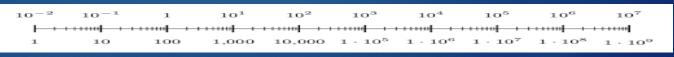






# **IPM Summary**

- Overall objectives
  - Developing stronger, explicit assumptions
- Receive hospital objective
  - Assess ability to provide staffed beds for incoming patients.
- ▶ Transportation objective
  - Obtain data on the availability and wait time for non-9-1-1 transportation resources to support transportation planning assumptions for healthcare facility evacuation.
- Scenario: keeping sending and receiving facilities from Surge Ex 2018
- ▶ Data collection, MPM







# Contract Deliverables, Surge Ex 2019

- Activities:
  - Provide 1 staff per facility to serve as Trusted Insider (evaluator/ controller)
  - Networks also provide 1 staff to serve as Network-level Trusted Insider
  - Conduct exercise
  - Complete DOHMH template for observations during the exercise for each facility
  - Collect data
- Documentation for vouchering
  - Observations from each facility; key strengths and weaknesses by the Network (template provided)
  - Surge data collected using DOHMH tool
- Work group deliverable (10)







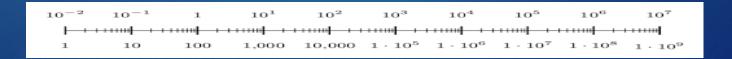
- Preparedness Scorecard
  - HMExec/HCC Leadership Council Tool for advising on high level direction for coalition preparedness
  - Status: Using HSP + HPP requirements to develop HPP work plan for next BP.
- Response Dashboard
  - HMExec Tool for monitoring evidence during city responses to inform preparedness/planning priorities and develop richer AARs
  - Strengthen connection of DOHMH's ICS to NYC HCC.
  - Status: training ICS, piloting during 2019 exercise
- Revision cycle, ownership by NYC HCC leadership council







- ▶ Offerings for EM development, certificate available
- NYC relevant content (e.g., CIMS)
- ▶ Voluntary, not tied to deliverable
- Registrations and documentation are responsibility of enrollee
- ► For more information: NYCEMAcademy@oem.nyc.gov
- See hand out provided









#### Mission

NYC Emergency Management helps New Yorkers before, during, and after emergencies through preparedness, education, and response.

#### Who We Are

The agency is responsible for coordinating citywide emergency planning and response for all types and scales of emergencies. It is staffed by more than 200 dedicated professionals with diverse backgrounds and areas of expertise, including individuals assigned from other City agencies.

#### NYCEM Academy

The Academy helps prepare NYC Emergency Management staff and local partners to respond to emergencies. Additionally, this division oversees the NYC Emergency Operations Center. Training topic areas include city response operations, emergency management skills, compliance training, professional development, and much more! This also includes the Emergency Management Certificate Program:

#### Emergency Management Certificate Program (EMCP)

Introduces government, private sector, and non-profit personnel to the fundamentals of emergency management and provides participants with an awareness and understanding of how the City of New York operates and responds to emergencies.

#### Certificate Objectives

- · Educate and train government employees on emergency management principles
- Explain Citywide Incident Management System (CIMS) Protocol and its application in New York City
- Provide participants with interdisciplinary emergency management training with an emphasis on "real world" experience
- Apply emergency management principles in problem-solving activities

In addition to classroom and online study, participants will engage in a culminating tabletop exercise with other program participants. Participants will have the opportunity to draw upon the knowledge that they have learned throughout the year and represent their agency in a tabletop exercise focused on an emergency scenario.

#### Contact

If you have questions about NYCEM Academy, or are interested in participating in the Emergency Certificate Program, please email <a href="https://nxcema.nyc.gov"><u>NYCEMAcademy@oem.nyc.gov</u></a>.





# Questions?

DPRUITT@HEALTH.NYC.GOV

347-396-2699





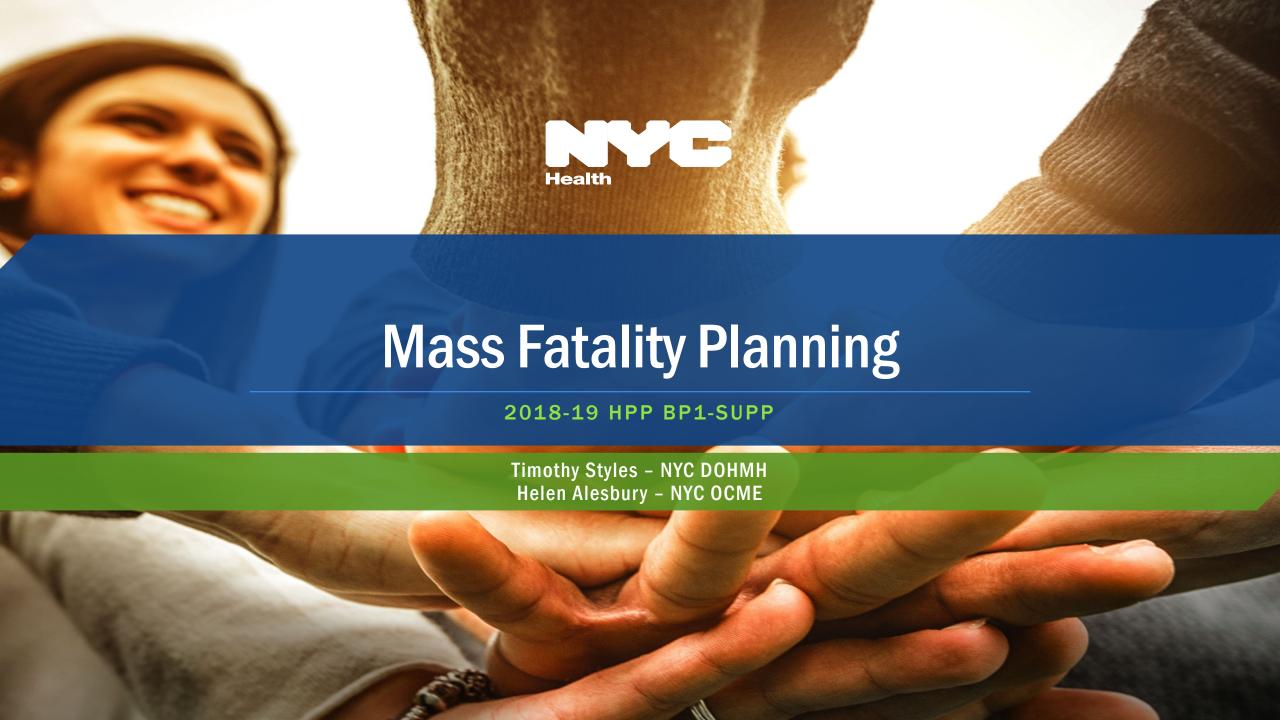


# DOHMH/OCME: Mass Fatality Planning Update

**Timothy Styles**, Medical Director, OEPR, Bureau of Healthcare System Readiness, NYC DOHMH

**Helen S. Alesbury**, Assistant Director, Emergency Management/Forensic Operations, OCME





# Objectives

Introduction: Helen Alesbury, OCME's Assistant Director, Emergency Management / Forensic Operations

- Background Historical Planning
- ▶ NYC OCME Mass Fatality Guidance for Healthcare Facilities
- Key OCME needs / asks as facilities begin their planning
- Questions



### Historical Planning (recent history)

Health

- Who remembers this? Circa 2008
- Focused on Pandemic Influenza Mass Fatality Management

HEALTHCARE EMERGENCY PREPAREDNESS PROGRAM (HEPP)

HEPP
Project MASS FATALITY MANAGE

MASS FATALITY MANAGEMENT (MFM)

NEW YORK CITY DEPARTMENT OF HEALTH AND MENTAL HYGIENE

### **QUICK FACTS**

**Fact Sheet** 

Deliverables 2008-2009

- Finalize written Hospital Mass Fatality Management Plan - includes senior management approval
- Complete survey indicating if hospital will be using Body Collection Points for decedent management in a mass fatality event

### **Project Goal**

 Prepare a City-wide response strategy to manage in- and out- of hospital decedents during a Pandemic Influenza (PI) event.

### **Project Objectives**

- Develop a Citywide MFM PI Surge Plan.
- Train healthcare facility personnel on hospital's roles and responsibilities should a mass fatality event occur.
- Describe the OCME's Body Collection Point (BCP) strategy to manage decedent surge.
- Finalize hospital-specific written MFM Plans.





- ▶ DRAFT 2016 OCME Biological Incident Surge Plan for In-Hospital Deaths
  - Guidance on developing/updating facility Mass Fatality Plans for ALL biologic events causing mass fatalities
  - Discusses triggers and scalable response
  - Describes authorities (criminal vs. natural)
  - Notes essential support/staff needed
  - Potential equipment
  - Description of expectations –
     if request OCME support vs not
     (includes communication via NYCEM EOC)

Biological Incident Surge Plan for Managing In-Hospital Deaths

Planning Tool for Health Care Facilities

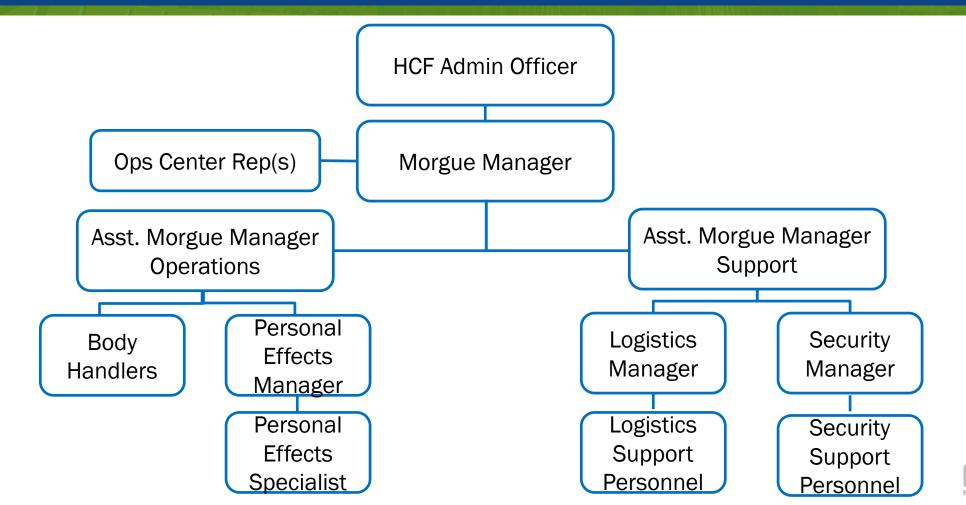


City of New York
Office of Chief Medical Examiner
Biological Incident Surge Plan for
Managing In-Hospital Deaths

**Planning Tool for Health Care Facilities** 



# **Proposed Staffing/Organization**





## **Job Action Sheets**

### **HCF Morgue Manager**

HCF Morgue Manag	er
Purpose / Mission	To oversee the operations and logistical support for HCF Body Collection Point; To coordinate operational needs with NYC agencies and private contractors
Objectives	Identify appropriate Body Collection Point type based on incident characteristics and HCF infrastructure     Coordinate with OCME Logistics personnel and the HCF Logistics Manager to determine optimal staging locations for BCP     Coordinate remains storage and transportation between HCF and BCP     Coordinate BCP pickup and drop off with private contractor/vendor
Suggested Qualifications	<ul> <li>HCF Senior Leadership</li> <li>Experienced Mortuary Supervisor</li> <li>Knowledge of remains storage requirements</li> <li>Ability to delegate and communicate effectively</li> <li>Familiarity with disaster response procedures</li> </ul>
Assigned Area	HCF Body Collection Point
Supervisor	To be determined by HCF Administrators
Supporting Positions / Functions	Assistant Morgue Manager – Operations Assistant Morgue Manager – Support Operations Center Representative(s)
Activation Checklist	
concerning the type Report to the HCF Notify supervisor of Receive instruction decedent storage. Formerly request C through body collect	from the HCF Administrators to determine goals and objectives for DCME support through NYCEM in managing in-hospital surge deaths
	needs based on rate of recovery from the HCF and operational periods wide operations.
☐ HCF Assista	nt Morgue Manager – Operations nt Morgue Manager – Support Center Representative(s)
	sitions fully staff respective functions.

☐ Conduct staff briefing on current situation and incident objectives; develop response

### **HCF Operations Center Representative**

Purpose / Mission	Represent the HCF at the required location during a biological incident to coordinate decedent management needs between appropriate NYC agencies.	
Objectives	Communicate BCP status information and needs with OCME and NYCEM Coordinate agency needs/requests with relevant agencies at the operations center Facilitate the flow of information between HCF Morgue Manager and external agencies and entities as necessary and related to the biological incident	
Suggested Qualifications	Knowledge of facility capabilities     Ability to delegate and communicate effectively     Familiarity with disaster response procedures	
Assigned Area	Emergency Operations Center (NYCEM or OCME)	
Supervisor	HCF Morgue Manager	
Activation Checklist		

- Notify your usual supervisor of your disaster collateral assignment.
- □ Report to requested Emergency Operations Center.
- □ Coordinate with local governmental and non-governmental entities at the EOC to obtain resources that cannot be obtained locally, regionally or within the private sector.
  - Note: Obtaining these resources, just like when obtaining local assets, requires official coordination within the EOC.

  - Local NYC government, including NYC OCME
     Metropolitan Funeral Directors Association and all other funeral directors
  - Private Sector Cemetery Owners
  - Private Sector Crematorium Owners
  - State Funeral Director Association
  - American Red Cross
  - The Salvation Army
  - New York Disaster Interfaith Services (NYDIS)
  - Other Private and Commercial Entities
- □ Coordinate with State and Federal entities represented at the EOC to obtain resources that cannot be obtained locally, regionally, or within the private sector.
  - Note: Obtaining these resources, just like when obtaining local assets, requires official coordination within the EOC.
  - New York State Department of Health (DOH)
  - New York State Department of Homeland Security and Emergency Services



# **Inventory/Tracking Templates**

			Remains Stor	age Inventory	Form			
1. Incident Name:				3. Health Ca	e Facility:			
2. HCF Morgue Mar	nager:			4. BCP Numb	er:			
5. Case Number	6. Date Entered	7. Time Entered	8. Storage Position	9. Initials	10. Date Removed	11. Time Removed	12. Initials	13. Released To

Personal Effects Ch	nain-of-Custody Tra	cking Form		
1. Incident Name:				
2. Case Number:				
3. Submitting Perso	onnel:			
4. Date/Time Subm	nitted:			
5. Location:				
6. Voucher Numbe	er:			
7. Item Number	8. Quantity	9. Description of Item		
Chain-of-Custody				
10. Item Number	11. Date/Time	12. Released by	13. Received by	13. Comments

# Possible BCP Equipment

- Facility may opt to expand internal storage\*
- When OCME help requested, facilities should expect two main types of BCP
  - Trailers (Diesel vs. 230V)
  - CONEX unit (Diesel vs. 380/460V)
- Consider access for fuel truck and clearance / privacy for either type
  - Sized vary more flexibility by the facility improves OCME's ability to support
- Guidance on placement





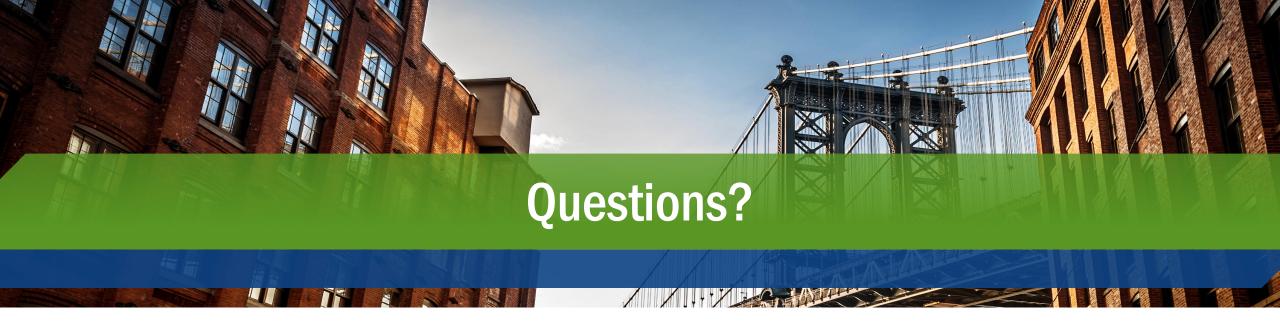
<sup>\*</sup> OCME may need significant lead time to get contracted resources in place; HCFs should plan accordingly and plan for surge regardless if OCME support will be requested





### **▶** POCs for key positions

- Lead(s) facility management surge planning
- Morgue manager
- Facilities and Security Dept. Contact Info
- Current on-site morgue capacity and alternate sites
- ▶ Plan to request BCP if needed (vs. utilize internal resources)?
  - If internal, facility will need to manage logistics
  - If OCME supported need location information, ideally with address, routes, map and coordinates (examples in guide)

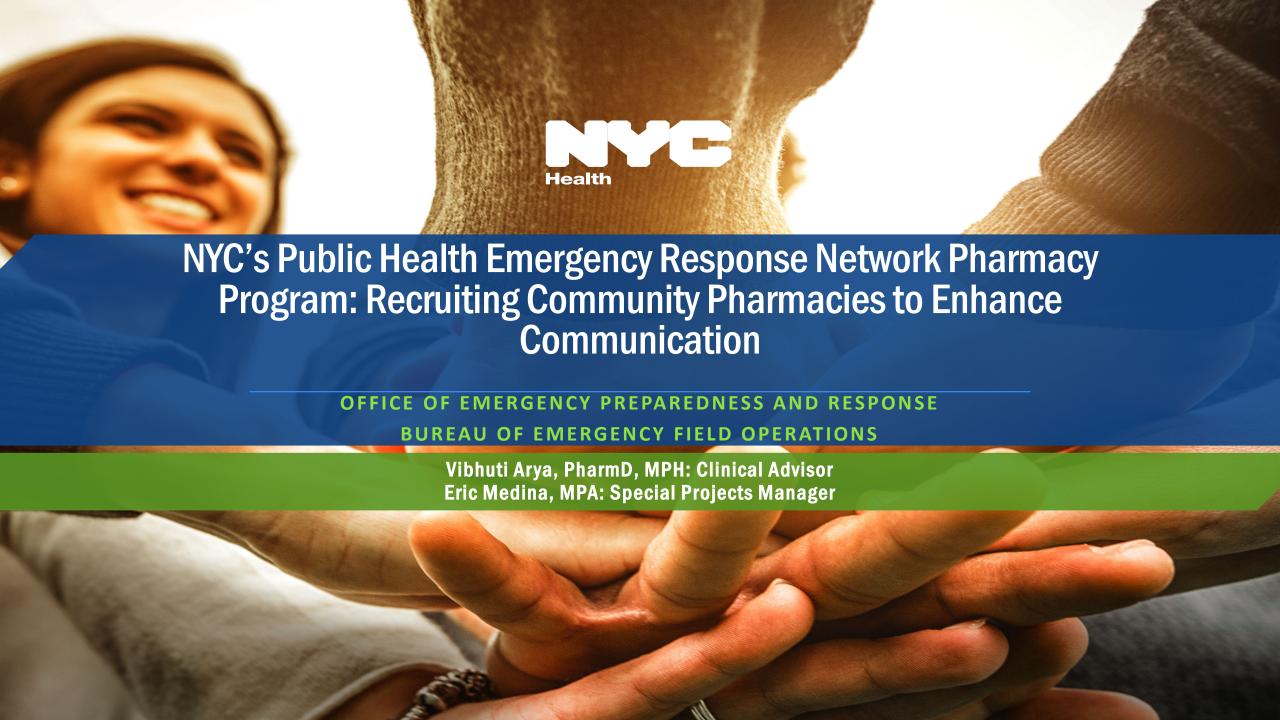


- **▶** Timothy Styles
  - Email tstylesmd@health.nyc.gov
- Helen Alesbury
  - Email <a href="mailto:halesbury@ocme.nyc.gov">halesbury@ocme.nyc.gov</a>



# DOHMH: Presentation: The Public Health **Emergency Response Network Pharmacy** Program (PHERN PP)

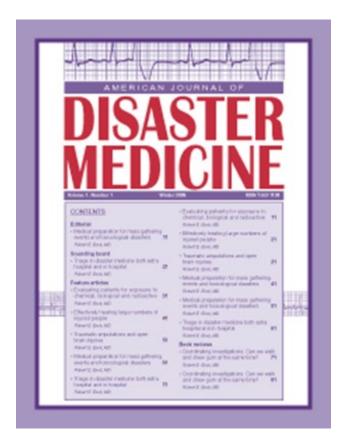






### Pharmacy COOP Research

 "Impact of Hurricane Sandy on community pharmacies in severely affected areas of New York City: A qualitative assessment." Arya V, Medina et al.





### ► Total number of licensed NYC pharmacies: 2936

• Independent: 2108 -72%

• Chain: 596 - 20%

Hospital/Health Center/Other: 233 - 8%

### Averages

- Number of Independent pharmacies per year:
  - New: 176
  - Closed: 22
- Number of Chain pharmacies per year:
  - New: 12
  - Closed: 27



### **Significant Findings:**

- ► Majority (80%) experienced power outage
- ▶ Transportation to Work (44%) was the largest challenge for staff
  - Despite staffing challenges most pharmacies (88%) had enough staff /pharmacist to resume normal operations
- ▶ Most pharmacies (66%) were able to reopen within 1 month
  - 76% of these reopened with normal or close to normal hours pre-hurricane



### **Significant Findings:**

- Issues other than power outages contributed more toward a pharmacy remaining operational after the storm
  - Structural damage
  - Staff challenges
- ▶ 60% had no generator ready
  - 0% received generator guidance from NYC

### **Implications:**

Lack of general pharmacy information and ability to communicate directly to affected pharmacies

There were several barriers to pharmacies remaining operational after Hurricane Sandy that we could have easily addressed before the event (e.g. providing generator guidance, sending out alert emails to pharmacies, etc.)



- ▶ NY State Education Department Board of Pharmacy (NYS BOP)
  - Provided DOHMH pharmacy database of all registered pharmacies in NYC in 2013
  - DOHMH added more information
    - Geocoded all pharmacies
    - EPAP field
    - Part of the City's Immunization Registry
    - Classified pharmacies as chain, independent, hospital/clinic
    - Standing order status, etc.



- **▶** Bi-weekly reports from NYS BOP
  - Updating list since 2013
- **▶** Limitation of Board Pharmacy Data
  - No email addresses
  - Only mailing address
  - One telephone number
- Presented our pharmacy program to NYSED BOP in 2016
  - Highlighted Board reaction positive
  - Prompted NYSED BOP to alter their bi-weekly report











### **Online Service Registration**

### Check the box next to each service that interests you.

Animal Abuse Registry

#### Animal Abuse Registry

You may only subscribe to the New York City Animal Abuse Registry if you are a NYC animal control officer, member of an animal rescue group that adopts out animals, a veterinarian, or employee of an animal shelter, humane society or pet shop. Employees and members of these business and organizations are required by the New York City Animal Abuse Registration Act (Local Law 4 of 2014) to consult this Animal Abuse Registry before selling or transferring an animal. Transfer or sale of an animal to individuals listed on the Registry is prohibited. Organizations may be verified to confirm eligibility. By subscribing to the Animal Abuse Registry you agree that you will use the registry only for the purpose of complying with the New York City Animal Abuse



### ☐ Public Health Emergency Response Network Pharmacy Program

The Public Health Emergency Response Network Pharmacy Program (PHERN PP) is an easy-to-use application that allows pharmacies in NYC to provide DOHMH pharmacy contact and service information. This information will assist the City in engaging pharmacies in a productive exchange of information during emergencies to ensure the public's access to critical medications.





#### ■ Water Tank Inspection Reporting

NYC Health Code requires that drinking water storage tanks be inspected annually and that the results be reported to the Health Department. Register and report your water tank's inspection results here. If your building does not use a drinking water storage tank, you can certify that your building uses an alternate water supply system here. (View the FAQ)

Continue





# **NYC DOHMH PHERN PP Registration Process**

### Online Service Registration



Public Health Emergency Response Network Pharmacy Program (PHERN PP)

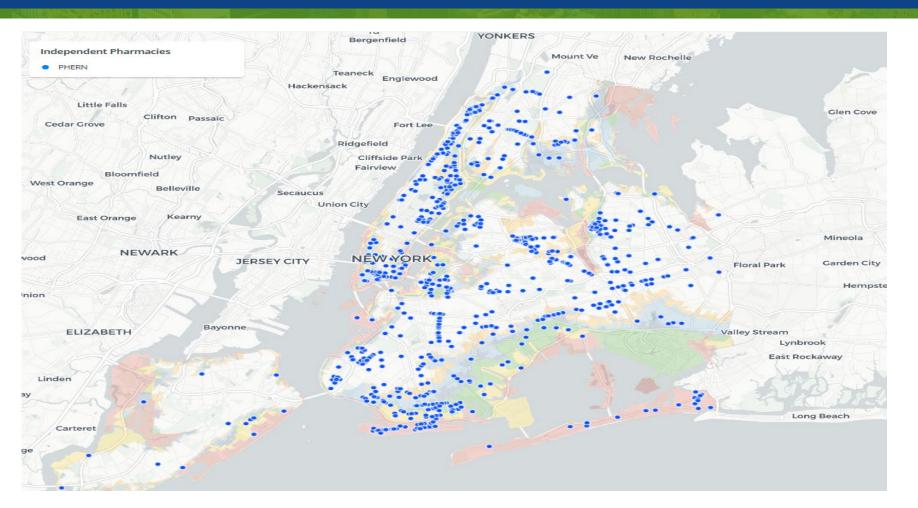
Additional Links:
Public Health Emergency Preparedness

Does your pharmacy:				
1. Have certified immunizers?*	○ Yes ○ No	If yes, ho	w many?	
2. Provide immunizations?	☐ Influenza ☐ Pneumococcal	☐ Meningococcal ☐ Herpes Zost	ter 🗌 Tdap	
3. Deliver to clients in their homes?*			○ Yes	○ No
4. Provide 24-hour pharmacy service	s?*		○ Yes	○ No
5. Participate in EPAP (Emergency Pr	escription Assistance Program)?*		○ Yes	○ No
The Emergency Prescription Assistance Pr t becomes available.	rogram (EPAP) is currently under revi	ew. Additional information about th	nis program wil	ll be provide
6. Provide a specialty service?				
☐ Compounding ☐ HIV/AIDS ☐ C	ancer/Oncology 🗌 Infertility 🗎 Me	dical Marijuana 🔲 Other		
7. Open Saturday and/or Sunday?*	s	aturday () Yes () No	Sunday 🔘 🗅	Yes   No
8. Have staff that speak languages b	esides English?			
☐ Spanish	French Creole	Polish		
	Korean	Yiddish		
Chinese - Cantonese		☐ Arabic		
	<ul><li>Italian</li></ul>	□ Al abic		
Chinese - Cantonese	☐ Italian ☐ Bengali	☐ Language Line	•	

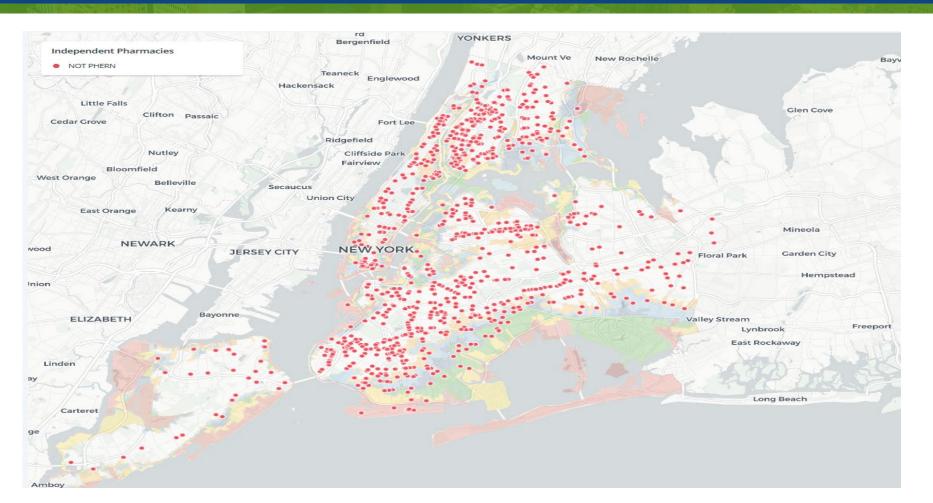
# **All Community Pharmacies**



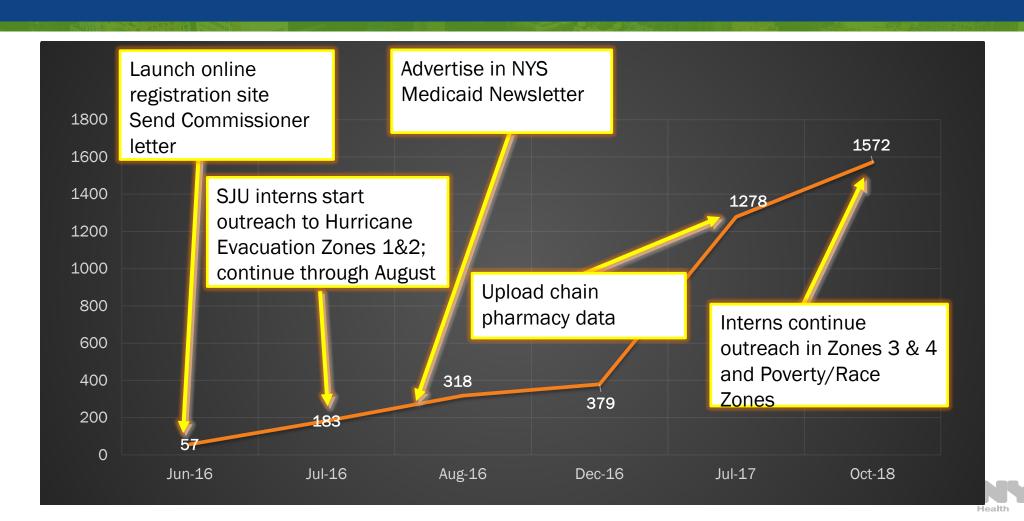
# **PHERN PP Pharmacies**



# **Independent Pharmacies**



## **Enrollment in PHERN PP**





# **Current Registrations**

### Number of pharmacies registered in PHERN PP

• Total: 1355 – 50%

• Chain: 514 – 86%

• Independent: 838 – 40%

### **▶** Independent pharmacies in PHERN PP by Zone

• Zone 1: 86%

• Zone 2: 88%

• Zone 3: 79%

• Zone 4: 79%

### **Immunizers**

71% have immunizers available



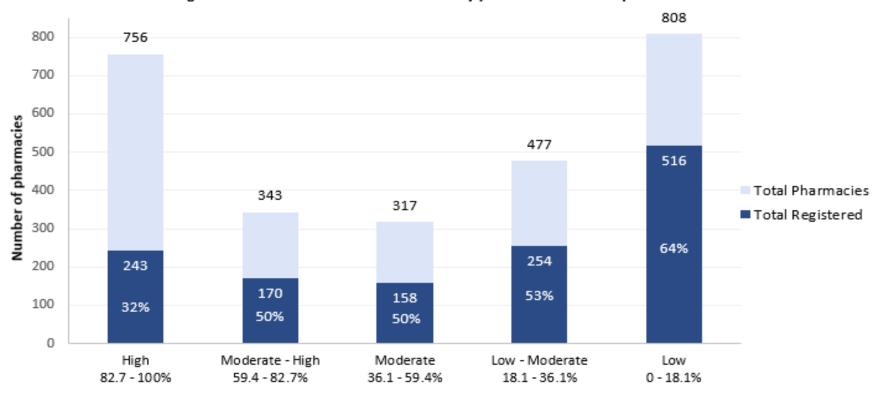
- Secondary Personal Outreach
  - Supervisor visits
- Letter encouraging sign up
  - "Everybody else is doing it."
- Wait a year, and start over
- ▶ In Summer 2018, target new areas based on poverty and race, rather than Hurricane Evacuation Zones

# NYC Pharmacy Distribution: Equity

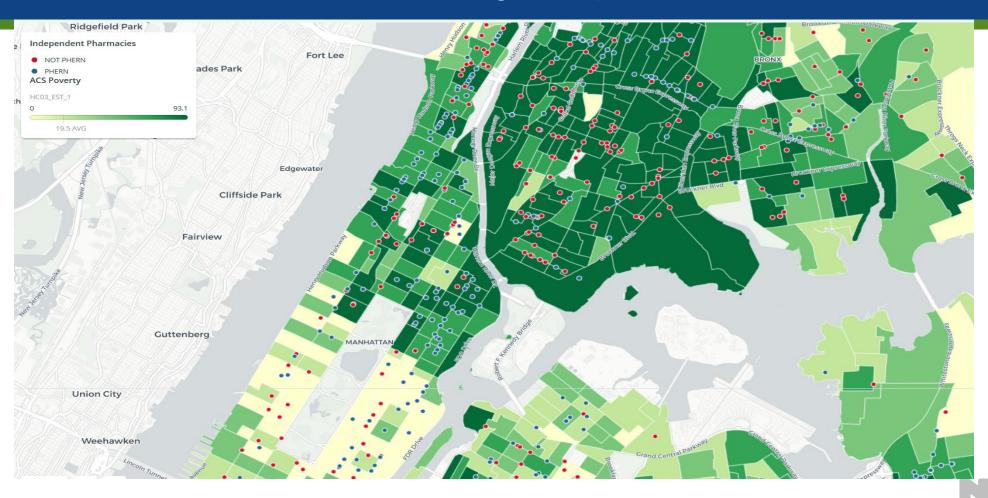
		Pharmacy [	Distribution
Black or Hispanic*		Independent	Chain
Low	0 - 18.1	64%	36%
Low – Moderate	> 18.1 - 36.1	73%	27%
Moderate	> 36.1 - 59.4	80%	20%
Moderate – High	> 59.4 - 82.7	81%	19%
High	> 82.7 - 100	84%	16%

# Black or Hispanic Table

Number of all retail community pharmacies in NYC (N=2701) registered in PHERN PP in census tracts by percent Black or Hispanic

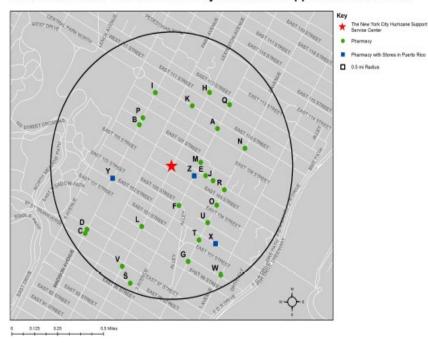


# **Poverty Map**



# Hurricane Support Service Center - Fall 2017

### Pharmacies Near The New York City Hurricane Support Service Center



### Legend

Map ID	Pharmacy
Α	I & S Pharmacy
	1994 3rd Avenue
	New York, NY 10029
	(212) 427-7123
В	Upper Madison Drugs
	1590 Madison Avenue
	New York, NY 10029
	(212) 427-4382
С	Madison Avenue Pharmacy
	1407 Madison Avenue
	New York, NY 10029
	(212) 722-3200
D	Drug Loft Pharmacy
	1412 Madison Avenue
	New York, NY 10029
E	(212) 996-9499
-	Marcia Pharmacy
	217 East 106 Street New York, NY 10029
	(212) 534-1939
F	Blake Pharmacy
	1868 3rd Avenue
	New York, NY 10029
	(212) 369-1350
G	92 Pharmacy Inc.
9	1938 2nd Avenue
	New York, NY 10035
	(212) 426-6484
н	Lex Drugs Inc.
	1797 Lexington Avenue
	New York, NY 10029
	(212) 426-0402
	(2.2) 120 2102

T.	R.O.R. Madison Pharmacy
	1636 Madison Avenue
	New York, NY 10029
	(212) 369-0700
J	Maxwell Pharmacy Inc.
	234 East 106 Street
	New York, NY 10029
	(212) 534-7700
K	Royal Care Pharmacy, Inc.
	127 East 110 Street
	New York, NY 10029
	(212) 996-0055
L	Lexcare Pharmacy
	1570 Lexington Avenue
	New York, NY 10029
	(212) 722-5222
М	Gramercy Drugs
	1938 3rd Avenue
	New York, NY 10010
	(212) 532-0022
N	Skyline Pharmacy Inc.
	2123 2nd Avenue
	New York, NY 10029
	(212) 996-5929
0	Charlle Pharmacy Inc.
	2034 2nd Avenue
	New York, NY 10029
	(646) 596-7028
P	Ecogreen Pharmacy
	1600 Madison Avenue
	New York, NY 10029
	(212) 369-3084
Q	Magnolla Pharmacy
	2032 3rd Avenue
	New York, NY 10029
	(212) 369-6075

R	Drug Stop Corp	
	2062 2nd Avenue	
	New York, NY 10029	
	(212) 410-0509	
S	Quick Rx Pharmacy	
	175 East 96th Street	
	New York, NY 10128	
	(646) 979-2900	
T	Metro Rx Pharmacy	
	1976 2nd Avenue	
	New York, NY 10029	
	(212) 831-1222	
U	103 Pharmacy Inc	
	2002 2nd Avenue	
	New York, NY 10029	
	(212) 410-4410	
٧	CVS Pharmacy	
	1500 Lexington Avenue	
	New York, NY 10029	
	(212) 289-3846	
W	Rite Aid Pharmacy	
	1951 1st Avenue	
	New York, NY 10029	
	(212) 360-5530	
X	Duane Reade (Walgreens)	
	333 East 102 Street	
	New York, NY 10029	
	(212) 423-2042	
Y	Duane Reade (Walgreens)	
	1490 Madison Avenue	
	New York, NY 10029	
	(212) 410-2508	
Z	Duane Reade (Walgreens)	
	1915 3rd Avenue	
	New York, NY 10029	
	(917) 492-1038	



# **Support for Pharmacies**

- Communications Material
  - PHERN PP Window Decals
  - Personal Health Summary
    - 13 languages
  - Tips for Medication Preparedness
    - 13 languages
- Financial Support
  - Possible co-pay reimbursement
  - Connect with NYC Business/PREP
- Information
  - Generator Guidance
  - Receive emergency information from NYC DOHMH (e.g. waivers)

### **Generator Information for Pharmacies**

Here is information on generators to help pharmacies maintain operations during power outages. Follow these tips to make sure you're prepared!

Pharmacies themselves will rarely have to file all of the permits and applications described below. The filings are generally handled by generator companies or licensed electricians. After this section, you will find details about New York City's requirements by agency that may need to be followed depending on your generator situation. Pharmacies should:

- 1. Hire a licensed electrician to evaluate your power needs
  - a. Determine what equipment you will need to maintain operations (e.g. computers, lighting, refrigerators,
  - b. The electrician will determine how much wattage you need. Based on this information he will determine the type of generator you will need. If you need to power sensitive equipment such as computers, your generator should contain an Automatic Voltage Regulator (AVR).

Discuss whether any special connection for a portable generator is necessary or desirable, or if a stationary generator is preferable.

- 2. Make arrangements with generator rental companies or purchase a small portable generator (if an electrician determines it is suitable for your needs) before an incident. Consider vendors outside NYC and/or negotiate priority access to a generator to increase your chances of obtaining an emergency portable generator during a widespread
  - The following generator rental companies have already filed generator permits with the NYC Department of Environmental Protection (DEP):
    - Aggreko, Linden, NJ

    - Sunbelt Rentals, Brooklyn, NY
    - iv. Carrier Rentals, Totowa, NJ
    - H.O. Penn Machinery, Poughkeepsie, NY
    - On Site Energy, Hicksville, NY

- Portable generators can be carried or moved from one location to another
- 1. Small portable generators generally have built-in fuel tanks and power outlets. Small portable gasoline generators generally produce up to 18 kW, and small portable diesel generators produce up to 13 kW. Equipment is generally plugged directly into the generator, or powered through an extension cord plugged into the generator.
- 2. Towable generators are usually used to power larger facilities; they can be towed at highway speeds, are capable of multiple voltages/phases and have on-board fuel capacity. They generally produce up to 1000 kW.

Stationary generators are permanently connected to the electrical system of a building



### PHERN PP PARTNERS

### **▶ NYC DOHMH Bureau of Immunization (BOI)**

Promote vaccination service via standing orders

### **▶ NYC DOHMH Center of Health Equity**

Promote teen reproduction health program in Bronx

### NYC DOHMH STD Control

Provide updates on Bicillin shortages

### NYC DOHMH BHSR

NYC Health Care Coalition

### NYC DOHMH BEFO

Community Engagement Partners

### NYC Small Business Services (SBS)

- Grant (up to \$3,000)
- Emergency Response Services

### Pharmacists Society of the State of NY (PSSNY)

 Promote PHERN PP, DOHMH CEUs (e.g. Reproduction Health) and NYC SBS programs

### NYC Society of Health System Pharmacists (NYCSHP)

- Promote PHERN PP and CEUs
- Connect with NY Health Care Coalition



### **Additional Resources**

- **▶** For independent pharmacies:
  - Join the NYC PHERN Pharmacy Program:
    - http://on.nyc.gov/phern

### PHERN PP

The Public Health Emergency Response Network Pharmacy Program (PHERN PP) is an easy-to-use application that allows pharmacies in New York City to register their contact and service information. With this information, the City can communicate vital information with pharmacies during emergencies and natural disasters.



#### 1) REGISTER ONLINE

Go to http://on.nyc.gov/phern and scroll down to "PHERN Pharmacy Program" to register your pharmacy. If you have multiple pharmacies under the same primary contact, please remember to register each pharmacy separately.



#### 2) ENTER ANY REQUIRED INFORMATION

Required information includes:

- First and last names
- Address and ZIP code
- Pharmacy registration number
- □ Telephone number
- Fax number
- Email address



#### 3) ANSWER THE QUESTIONS

Please answer the following questions about your pharmacy: Does your pharmacy:

- ☐ Have any certified immunizers? If yes, how many?
- Deliver to clients' homes?
- Provide 24-hour pharmacy services?
- □ Participate in the Emergency Prescription Assistance Program (EPAP)?
- □ Provide any specialty services (e.g., compounding or HIV)?
- ☐ Have Saturday or Sunday hours?
- ☐ Have staff members who speak a language other than English?



#### 4) SUBMIT

After you submit your registration, you will receive a confirmation email.



#### 5) UPDATES

You will receive emails periodically to verify that your contact information is still correct.



After you register, you will receive a letter and decal to show you are part of the PHERN PP network.

QUESTIONS? Email us at PHERNPP@health.nyc.gov







Questions/Request Materials:

**Eric Medina** 

emedina@health.nyc.gov

Vibhuti Arya

varya@health.nyc.gov





# Thank You!

"Emergency
Preparedness is a team
sport"

-Eric Whitaker

