



# The New York City Health Care Coalition (NYCHCC) Leadership Council (LC) Meeting

NYC Department of Health and Mental Hygiene  
Office of Emergency Preparedness and Response  
Bureau of Healthcare System readiness

Thursday, December 20, 2018





**Welcome!**

# Agenda

## AM

8:30 – 9:00	Registration
9:00 – 9:15	Welcome/Opening Remarks
9:15 – 9:35	Borough Coalition Report – The BEPC: <i>How we got here and where we are going</i> The BEPC Community Preparedness Outreach Program
9:35 – 10:00	How the BEPC Supports Healthcare Facilities in Preparedness and Response
10:00 – 10:20	Creating the Appropriate ICS Structure for Your Healthcare Coalition
10:20 – 11:15	Breakout Session: <i>What is a Borough Coalition's Role in Response?</i>
11:15 – 11:30	Networking Break
11:30 – 11:40	ASPR & National Healthcare Coalition Preparedness Conference Update
11:40 – 11:50	GNYHA Update - MCI Naming Conventions

## PM

11:50 – 12:30	Pandemic Influenza
12:30 – 1:00	Networking Lunch
1:00	Meeting Adjourned





# Borough Coalition Report – The BEPC: *How we got here and where we are going*

**Janice Halloran**, Associate Executive Director Clinical Services,  
Chairperson Emergency Preparedness NYC H+H | Jacobi, Co-  
Chairperson Bronx Emergency Preparedness Coalition



# **BEPC**

## **Bronx Emergency Preparedness Coalition**

### **2001 to Present**

**Presented by:**  
**Janice Halloran, Co-Chairperson BEPC**





# BEPC

- Nov 2001 – JMC sponsored a “Mass Casualty Community Liaison” Meeting
  - Goal – Facilitate a mutual aide / aligned disaster response
- When and Where the BEPC was born!





# BRONX EMERGENCY PREPAREDNESS COALITION

Established November 2001

## **Mission Statement:**

To contribute to achieving a safe and effective response in the Bronx community in the event of a mass casualty incident.

## **Purpose:**

To develop mechanisms and guidelines for sharing resources during a mass casualty incident beyond the scope of any one facility's ability to manage effectively.

## **Scope:**

The commitment to mutual aide provided by this coalition is not exclusive to the coalition member facilities.

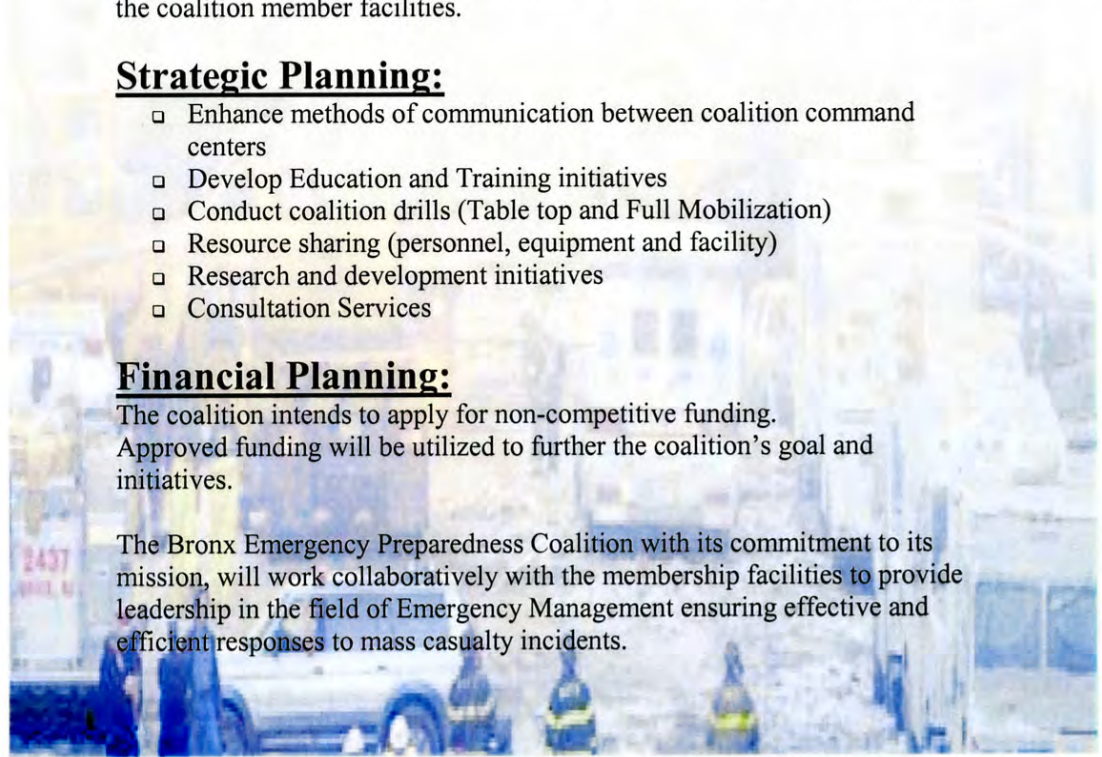
## **Strategic Planning:**

- ❑ Enhance methods of communication between coalition command centers
- ❑ Develop Education and Training initiatives
- ❑ Conduct coalition drills (Table top and Full Mobilization)
- ❑ Resource sharing (personnel, equipment and facility)
- ❑ Research and development initiatives
- ❑ Consultation Services

## **Financial Planning:**

The coalition intends to apply for non-competitive funding. Approved funding will be utilized to further the coalition's goal and initiatives.

The Bronx Emergency Preparedness Coalition with its commitment to its mission, will work collaboratively with the membership facilities to provide leadership in the field of Emergency Management ensuring effective and efficient responses to mass casualty incidents.







### THE BRONX EMERGENCY PREPAREDNESS COALITION

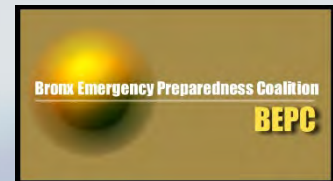
FACILITY	COMMAND CENTER TELEPHONE #	# OF WARDS/BEDS TO ACCOMMODATE MASS CASUALTY PATIENTS		# OF NEGATIVE PRESSURE ROOMS	ALTERNATE CARE SITES FOR WORRIED WELL PATIENTS		PORTABLE RADIOS		OEM RADIO	# OF VEHICLES		# OF VENTILATORS		# OF STRETCHERS	# OF WHEELCHAIRS	# OF PORTABLE CARDIAC MONITORS	# OF PORTABLE PULSE OXIMETERS	DECON UNIT		PPE	ED TELEPHONE #	MORGUE CAPACITY	PEDIATRIC SERVICE	NEONATAL SERVICE	
		TYPE	NUMBER		LOCATION	NUMBER	TYPE	OPEN CHANNEL		FREQUENCY	TYPE	# OF PASSENGERS	AED					PED	PORTABLE						STATIONARY

### THE BRONX EMERGENCY PREPAREDNESS COALITION

FACILITY	COMMAND CENTER TELEPHONE #	# OF WARDS/BEDS TO ACCOMMODATE MASS CASUALTY PATIENTS		# OF NEGATIVE PRESSURE ROOMS	ALTERNATE CARE SITES FOR WORRIED WELL PATIENTS		PORTABLE RADIOS		OEM RADIO	# OF VEHICLES		# OF VENTILATORS		# OF STRETCHERS	# OF WHEELCHAIRS	# OF PORTABLE CARDIAC MONITORS	# OF PORTABLE PULSE OXIMETERS	DECON UNIT		PPE	ED TELEPHONE #	MORGUE CAPACITY	PEDIATRIC SERVICE	NEONATAL SERVICE		
		TYPE	NUMBER		LOCATION	NUMBER	TYPE	OPEN CHANNEL		FREQUENCY	TYPE	# OF PASSENGERS	AED					PED	PORTABLE						STATIONARY	
Jacobi Medical Center	718-918-5839	Med Surg	C 538 UTIL 495 (43) Rooms	6 Potent all 21 Rooms	1ST FL NURSES RESIDENCE	100	UHF	Operations Channel 1	TX 468.200 PL167.9/6z RX 463.200 PL167.9/6z TX/RX463.200/6z	YES	4 Veh 2 Veh 10 Veh	6Wich 2 Stre 10 Ea	41	26	115	21	13	50	2	N/A	162	A918-5800 P918-5875	30-40	Yes	Yes	
North Central Bronx	718-519-3484	Med Surg	30	22+	17FL Dining Area	100	UHF	24	RVC 464.37500 TRANS 469.37500	YES	1 Mailbu	4 ea	14	NEC	4	32	10	8	24	2	N/A	54	A519-3013 P519-3015	6	No	Yes
49th Precinct	718-918-2004 /14/18/25	N/A	N/A	N/A	N/A	N/A			No	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0	N/A	N/A	N/A	N/A	N/A
52nd Precinct	718-220-5841	N/A	N/A	N/A	N/A	N/A			No	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0	N/A	N/A	N/A	N/A	N/A
Bronx Vetans Affairs Medical Center	718-584-9000 Ext 3750,3794, 3757,3735	Med Surg Psych	95MS 20 CC 30MH		Rm 19 3D-22	100	UHF	Facility Mgmt (35) VHF VA Police (35)	UHF Trans 408.625 Rec 417.625 VHF 166.675	No	13 Sedan 1 StatWgn 7MiniVan 2ClubVan 7 LgVans	4ea 5ea 6ea 7ea 14ea	42	N/A	109	65		37	1	Planned	24+	584-9000 ext 5255/5256	16	Limited	N/A	
Bronx Psychiatric Center	718-824-2266	PSYC H	100	0	Transitional Residence	100	UHF	SAFETY CHANN ELS	155.07000	No		15 ea 12 ea	N/A	N/A	N/A	N/A			No	No	No	N/A	N/A	No	No	
Calvary Hospital	718-518-2252 COO 718-518-2247	Acute Care	8	N/A	N/A	17 (5, 7-16)	11	UHF	154.57000	No	2 Subur 1 Ambulet	06 ea 04 ea 3 WLCH	0	0	4	3	1	2	No	No	No	N/A	16	No	No	
Empress Ambulance	(888) 965-5040	N/A	N/A	N/A	N/A	N/A	2 OPEN	UHF	467.950	No	15 BLS 5 ALS	80 Patients Combination of Ambulatory/Non-Ambulatory			50	0	N/A	N/A	To Be Purchased	No	30	918-7999	N/A	Yes	No	
Kings Harbor Multicare Center	718-320-0400 Beeper 917-859-0100	Ward Beds	100	N/A	Rehab GYM	40	UHF		461.4875R cv 466.4975 Trans	No	4 Vans 1 Bus	6 ea 16 ea	0	0	6	400 (3 Defib)	4	No	No	No	See Command Center #	5	No	No		

10 UHF	1	000047.66000	Yes	7 Vans 3 Bus 1 Car	15 ea 63 ea 04 ea	7	3	62	30	65	57	No	No	1/200	2	579-5200	21	Yes	Yes
VHF	1	155.34	No	25 Vans 2 Bus	07 ea 35 ea	40	20	100	70	100	350	2	Yes	10 Suits P 741-2150 5Resp A 920-5731	12	Yes	Yes		
UHF	1	465.6375	No	same as above	same as above	same as above	same as above	100	60	same as above	same as above	No	Yes	10 Suits 5Resp 904-3333	9	Yes	Yes		
N/A	N/A	N/A	No	1 BLS 1 ACLS 1 S Wagon	3 ea 3 ea 5 ea	20	X	26	20	3	2 Shower	No	Level D 3 Days	430-7351 /4319	9	No	No		
UHF	2 Free	464.675 464.825	Yes	1 Vans	8-10 ea	26	5	Varies 10-20	10-15	8-10	20	Yes	Yes	Yes Level C 920-6969	8	No	No		
No	No	No	No	X	X	TOTAL OF	48	60	30	6	4	No	No	960-6663	12	Yes	Yes		
No	No	No	No	X	X	15	15	30	20	10	10	Yes	No	(914) 493-7307	10	Yes	Yes		

S=Basic Life Support / Bds=Beds / Blzr = Blazer / C=Certified / Lic=Licensed / P=Pediatrics / Stre=Stretcher / Subur=Suburban / Resp=Respirators /







**THE BRONX EMERGENCY PREPAREDNESS COALITION**

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Lt. Tony Venice, Director of Special Operations *	(718) 918-2000	(718) 409-1620	No-Email
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Lt. Charles Doyle	(718) 220-5839/36/41	(718) 220-4096	No-Email
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<b>New York University</b>			
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6/2/05



Bronx Emergency Preparedness Coalition  
**BEPC**



# BEPC Logo

**Bronx Emergency Preparedness Coalition**

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**BEPC**





# BEPC



## The Bronx Emergency Preparedness Coalition

**North Bronx Healthcare Network**  
Arthur Wagner, (718) 918-6648  
Chief Operating Officer  
Co-Chair, Bronx Emergency Preparedness Coalition

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Director, Hospital Security, Safety and Bio-terrorism

**Westchester Medical Center**  
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Director, Hospital Security

**Forty-Ninth Precinct**  
Detective Victor DiGiorno, (718) 918-2525  
Director, Community Affairs

**Fifty-Second Precinct**  
Detective/Inspector Hoyle, (718) 220-5439  
Command Officer



# Bronx Emergency Preparedness Coalition (BEPC) – Grant Initiative

By August 2002:

DOHMH Grant (\$400,000) to improve collaborative response

Goals:

- Create SW Disaster Response Team
- Improve surge capacity & standardize response protocols among BEPC members



# Social Work Coalition Disaster Response Team



## Year One Scope of Work:

### **Focus: Surge/Standardizing critical responses**

- Standardize disaster policies & procedures
- Create competency-based training for SW
- Create policy & procedures for mutual aid within BEPC
- Establish specific 800 MHz frequency for BEPC communication
- Develop & implement an ID & access system for BEPC personnel
- Develop & drill a BEPC notification procedure



# BEPC



## So what did we do?

- 2002 – Full mobilization mass casualty drill with 12 facilities participating
- 2002 – EP Symposium – Terrorism & Mass Casualty Incidents
- 2003 – “Blackout” caused the HICs to be activated and mutual aide introduced
- 2004 – Surge Policy
- 2004 Infrastructure Anti-terrorism Techniques  
Bombings and blast techniques





# BEPC

- 2005 – Collaborated on Evacuation – Table Top
- 2005 – RFP was submitted to the DOHMH
- 2006 – BEPC approved for Phase 1 (of 3) Grant by the DOHMH - \$400,000
- 2007 -2009 Grant Deliverables
  - SWDRT – Social Work Disaster Response Team
  - SCEP – Surge Capacity for Emergency Preparedness



# BEPC

- SWDRT – focused on
  - P & P to increase county-wide mental health response capacity in disaster events
  - Replicable training modules in disaster response developed and implemented
  - Family Support Center P & P developed
    - At the time over 300 SW's trained from the BEPC facilities





# BEPC

- SCEP – focused on:
  - P & P regarding sharing resources
  - Communication
  - Transfer of patients between facilities (transfer packets)
  - Training modules



# BEPC

- 2010 – Ongoing trainings and meetings
- 2011 – 2013 Succession Planning
- 2014 – DOHMH Grant on Coalition Building





# BEPC

*2014 - 2018*

- Developed the Staff Support Center
- Active Shooter Symposium and Full Mobilization Drill
- Developed a Coalition Risk Assessment
- Conduct a yearly Social Work Disaster Response Conference (Bill Lane)
- Developed a Logic Model
- Developed a Charter



# BEPC

- 2014 – 2018 Continued:
  - Group- ME Communication model
  - Test that Communication Model – Call Down Drills
  - Developed Logic Model
  - Conducted a training module for ALICE certified trainers
  - Updated and tested our Matrix document





# BEPC



- What are we working on?
- Revising our MOP
- Revising our Logo
- Increase our Coalition Membership
- Develop a DRRT (Disaster Resource) – enhance our current matrix
- Conduct two more call down drills
- Revised our Mission and Vision
- Working on a Community EP Education Event



# BEPC

- Current Mission / Vision

- The Bronx Emergency Preparedness Coalition mission is to establish and sustain itself as a regional leadership organization in the field of Emergency Preparedness and Response that serves a model of distinction by which other communities strive for.





# The BEPC Community Preparedness Outreach Program

**Carl Tramontana**, Certified Healthcare Emergency Professional,  
Incident Management Solutions, Inc.



# The BEPC Community Preparedness Outreach Project



## OVERVIEW

### Project Background and Description

- The project was discussed at the **Oct 2018 BEPC** meeting as a way of engaging various Bronx organizations and residents in emergency preparedness activities. The members of the BEPC as well as various local, state, and federal agency would collaborate together to create and conduct a series workshops, symposiums, trainings in order to increase the awareness of Emergency Preparedness principles and practicalities.

### Project Scope, Geographic Scope

- **Primary:** Bronx residents and organizations specifically vulnerable populations (Seniors, Children, Disabled)
- **Secondary:** All borough attendees are welcome based upon the venue/location of the presentation





# The BEPC Community Preparedness Outreach Project



## Agency Involvement Scope

- **Primary:** Bronx Emergency Preparedness Coalition
- **Secondary:** Citizens Emergency Preparedness Training (<http://www.dhSES.ny.gov/aware-prepare/nysprepare/registration/training-request.cfm>) and we (BEPC membership) will invite NYCEM, NYCDOHMH, Borough Presidents Office and other groups that may be willing to participate. Since there will be other presentations BEPC will assist in coordinating the invitations and commitments from NYS and NYC Agencies
- **Educational Scope** (Partially dependent on agencies involved)
- **Primary:** Personal EP (Go bag), Outline the various EP agencies. Discuss several disaster scenarios
- **Secondary:** Identify opportunities for community partnerships and involvement.



# The BEPC Community Preparedness Outreach Project



## The project will require:

- Venues to host events
- Educational materials to present
- Publicity/marketing to solicit participation
- Project Management
- Give away items
- Coordination with several agencies to maximize the impact of the events

## Deliverables

- Improve community connectivity and communication
- Educate residents on appropriate response plans for the likely emergencies (based on Coalition HVA)
- Introduce residents to the existence and activities of the BEPC
- Recruit various non-hospital members to the coalition
- Identify Emergency Preparedness opportunities for improvements for the Bronx



# The BEPC Community Preparedness Outreach Project



## Affected Business Processes or Systems

The project will require the formation of subgroups for the completion of the following tasks:

- Venues to host events
- Educational materials to present
- Publicity/marketing to solicit participation
- Project Management
- Give away items
- Coordination with several agencies to maximize the impact of the events

## Specific Exclusions from Scope

Due to complicated logistics, there needs to be superb communication and long lead time duration. Educational events should range in number from 1 to 15 depending on venues, support, transportation limitations of target audiences.





# The BEPC Community Preparedness Outreach Project



## Implementation Plan

- Soliciting communities and organizations to attend
- Register in advance, whenever possible, with an allowance for walk-ins
- Entice with giveaways
- Engage Federal, State, and City agencies to cosponsor events and provide materials, giveaways, education, information (e.g., Department of Homeland Security & Emergency Services (DHSES) website <http://www.dhSES.ny.gov/aware-prepare/nysprepare/registration/>)
- Enroll organizations into the BEPC membership
- Record Participant Feedback Survey

## Timeline/Schedule

- 5 Months prior- Solidify date, time location and notify dignitaries, recruit presenters and obtain presenters educational materials or coordinate with them to bring their own materials
- 3 Months Prior - Contact community organizations and share event details/gains buy-in
- 2 Months Prior - Lock in presenters and presentations, Order supplies, Create Flyers and marketing material
- 1 Months Prior –Distribute Event invites, posters, flyers
- 0 Host Event/s and collect Participant Feedback Survey, Create an **AAR**



# How the BEPC Supports Healthcare Facilities in Preparedness and Response: A review of the Bronx Emergency Preparedness Coalition's strategies for Mutual Aid and Communication Plans

Ryan Fraleigh, Director of Emergency Management and Epic Implementation, NYC H+H | Lincoln